

Financing Vocational Excellence

Securing the future of Centres of Vocational Excellence

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European Training Foundation

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EUROPEAN TRAINING FOUNDATION (ETF) SUPPORTING SKILLS FOR THE GREEN AND DIGITAL TRANSITIONS

- **European Training Foundation** – the EU Agency for Human Capital Development – based in **Torino**
- Supporting **EU neighboring countries and beyond** in reforming in education and training systems
- Providing **policy advice** and undertaking **country studies**
- Managing **global partnerships** for peer learning



ETF NETWORK OF EXCELLENCE



ETF
Network for
Excellence

Supporting vocational excellence

> 350 members from > 50 countries worldwide

Peer learning

Partnerships

Policy Advice



Financing CoVEs as ecosystem investment

Financing Excellence in Vocational Education and Training

Centres of Vocational Excellence operate as **integrated parts of regional skills ecosystems**, connecting:

- education and training systems
- industry and employers
- innovation and research actors
- regional development strategies

In this context, CoVEs are not only training providers, but **drivers of regional innovation, competitiveness, and social inclusion.**

👉 Financing therefore shifts from supporting institutions
→ to investing in **ecosystem capacity and regional transformation**

Key implication:

CoVEs require **stable, diversified and strategic financing models**
reliance on short-term project funding is no longer sufficient



From fragmented funding to system financing

Sustainable financing for CoVEs is based on:

Blended funding approaches

(public, regional, EU, private co-investment)

Strong public–private partnerships

(especially with employers and regional authorities)

Governance and accountability frameworks

ensuring flexibility, transparency, and performance orientation

Long-term investment logic

rather than short-term project cycles

👉 The key shift is not only financial — it is **strategic and systemic**:
from funding activities → to financing **skills ecosystems**

Financing excellence is therefore a **condition for scalability, innovation, and long-term impact of CoVEs in Europe**



Agenda Frame (10:00 – 11:30)

10:00 – 10:10 | Framing Skills Financing

Susanne Nielsen, ETF Expert

10:10 – 10:40 | European Provider Perspective

Teodor Grassos, Secretary General, EVBB

- ❖ Strategic frameworks for long-term CoVE sustainability
- ❖ Diversification of funding streams
- ❖ Applied case studies from access the ETF Network for Excellence

10:40 – 10:50 | Q&A Discussion

10:50 – 11:15 | ETF Strategic Perspective

Donatella Di Vozzo, ETF Expert

- ❖ ETF work on financing skills: frameworks and lessons learned
- ❖ Governance and financial management capacities for resilience
- ❖ Policy frameworks enabling sustainable skills investment

11:15 – 11:30 | Closing Reflections

Susanne Nielsen, ETF Expert

- ❖ What this means for the ENE network
- ❖ Opportunities for joining ENE

JOINING ENE = COMMITTING TO EXCELLENCE

Who can join:

- Centres of Vocational Excellence (CoVEs)
- Vocational education and training (VET) providers
- Networks, institutions, and stakeholders committed to advancing excellence in VET

How to join:

- Express interest by contacting:
etf.network.for.excellence@etf.europa.eu
 - New members can also join by invitation / nomination
 - Candidates are **assessed** based on engagement in innovation, partnerships, and reform-oriented practices
- More info on: [The ETF Network for Excellence \(ENE\) | ETF](#)

SUPPORT SERVICES FOR VOCATIONAL EXCELLENCE

- ★ Website on Vocational Excellence
- ★ ISATCOVE
- ★ Vocational Excellence Recognition Scheme
- ★ E-library
- ★ Knowledge Packages
- ★ Cookbook on Vocational Excellence
- ★ Winter Camp



Connecting TVET Excellence



ENE Atlas


Welcome to Atlas, your new map to the ETF Network for Excellence (ENE). Atlas helps you find your peers, showcase your work, and discover new paths of collaboration and innovation across our community. Would you like to receive more information on ENE or are you interested in becoming a member? Contact us at ETF.Network.for.Excellence@etf.europa.eu


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Vocational Excellence e-Library

Welcome to the Vocational Excellence e-Library, a collection of reports, tools, guidelines and cases targeted to vocational training providers, practitioners, and all other stakeholders involved in VET ecosystems. Feel free to explore the eLibrary across different aspects of vocational excellence and economic sectors. If you want to submit a resource, please contact intve@etf.europa.eu.

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