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REPÚBLICA PORTUGUESA
EDUCAÇÃO, CIÊNCIA E INOVAÇÃO

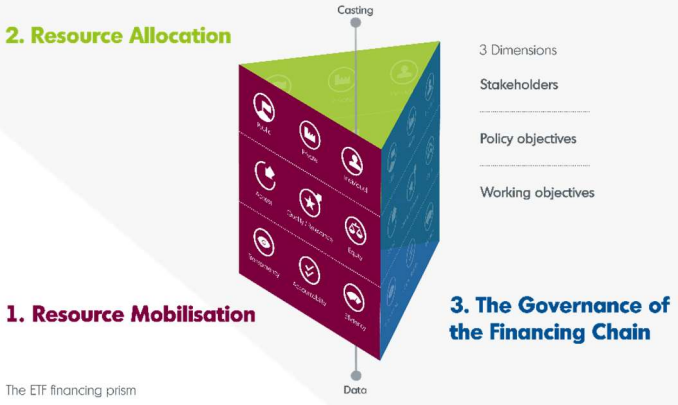
# AGENDA

**TITLE:**

## From resource allocation to equal learning opportunities: Using financing instruments as drivers for education policies

**DATE AND PLACE: 9-13 MARCH 2026, LISBON, PORTUGAL**

**VENUE: HOTEL REAL PALACIO, LISBON**





**SUMMARY:**

This peer learning week is organised in the framework of the 3-year Support to Education Reforms and Skills (SER) programme in Eastern Partnership (EaP) countries—Armenia, Azerbaijan, Georgia, Moldova, and Ukraine—, funded by the European Union (EU) and implemented by the European Training Foundation (ETF) and organised in joint partnership with the Portuguese Ministry of Education, Science and Innovation. This event aims to promote cross-country cooperation among Eastern Partnership countries providing opportunities for exchange of experience and peer learning at regional level together with EU member states' education authorities. The event will last 4,5 days in total, from Monday 9 to Friday 13 March lunch time, and will be organised in Lisbon, Portugal.





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## DAY 1: Monday 9 March 2026

| Time | Sessions |
|---|---|
| 08:30 - 9:00 | Registration |
| 09:00 – 09:40 | Opening and welcome:<br>**Timo Kuusela**, SER Programme Coordinator, ETF<br><br>Introduction to the peer learning's agenda<br>**Marie Dorleans**, Senior Human Capital Development Expert ETF<br><br>Participants' introduction and expectations : Tour de table<br>**Janet Johnson,** SER Project Officer ETF |
| 09:40 - 11.10 | Country updates from each country delegation<br>Presentations by each country delegation (Armenia, Azerbaijan, Georgia, Moldova, Ukraine)<br><br>**Marie Dorleans,** HCD expert, ETF<br>**Luc Gacougnolle**, Education Economist, PPMI |
| 10:10 – 11:30 | *Coffee break* |
| 11:30 – 12:30 | Discussions structured around the ETF Financing Prism<br>Thematic table discussions to delve into the main challenges and expectations<br><br>**Marie Dorleans,** HCD expert, ETF<br>**Luc Gacougnolle**, Education Economist, PPMI |
| 12:30 - 14:00 | *Networking lunch – Hotel Restaurant* |
| 14:00 - 15:30 | Portugal's education sector and its financing system<br>Presentation on general country context, main challenges of the education sector, political choices, budget trends to education.<br><br>**Dra. Purificação Pais** Board Member, National Agency for Education System Management AGSE<br>**Dra. Florbela Valente** Board Member, National Agency for Education System Management AGSE<br>**Carmo Gomes**, Education Reforms Specialist, PPMI |
| 15:30 – 15:45 | *Coffee break* |
| 15:45 – 16:45 | Q&A and Discussions<br>Facilitated: ETF team |
| 16:45 – 17:00 | Wrap-Up and Reflections<br>**Timo Kuusela**, SER Programme Coordinator, ETF |
| 17:30 – 18:30 | *Networking cocktail* |

## DAY 2: Tuesday 10 March 2026

| Time | Sessions |
|---|---|
| 08:15 – 08:30 | Registration |
| 08:30 – 09:00 | Takeaways reflection on Day 1<br>**Carmo Gomes**, Education Reforms Specialist, PPMI |
| 09:00 – 09:30 | Presentation of the Portuguese's case<br>**Carmo Gomes**, Education Reforms Specialist, PPMI |
| 09:30 – 10.00 | Sharing country practices and concerns about resource allocation<br>**Marie Dorleans,** HCD expert, ETF<br>**Luc Gacougnolle**, Education Economist, PPMI |
| 10.00 – 10.30 | Identification of a set of questions for school visits<br>Working group activity |
| 10:30 – 11:00 | *Coffee break - Hotel* |
| 11:30 – 13:00 | Site visit – bus transfer<br>Schools visits in Lisbon<br>Facilitated: ETF team |
| 13:00 – 14:00 | *Lunch – Restaurant in Lisbon* |
| 14:00 – 17:00 | Site visit – bus transfer<br>Schools visits in Lisbon area<br>Facilitated: ETF team |
| 17:00 – 17.30 | Transfer by bus - from peer visit venue to the hotel |

## DAY 3: Wednesday 11 March 2026

| Time | Sessions |
|---|---|
| 08:15 – 08:30 | Registration |
| 08:30 – 09:00 | Takeaways reflection on Day 2<br>**Carmo Gomes**, Education Reforms Specialist, PPMI |
| 09:00 – 10:30 | Deep dive on the governance of education financing (1/2)<br>**Financial planning and management procedures in the Portuguese education system**<br>➢ **Dra. Sara Pereira** Director, Department of Financial Planning, National Agency for Education System Management – AGSE<br>➢ **Dr. Carlos Dias** Director, Department of Financial Management, National Agency for Education System Management – AGSE<br>**Monitoring and reporting of financing and education system results**<br>➢ **Dr. Joaquim Santos** Director, Department for Monitoring and Evaluation of Education Policies - DGEPA<br>➢ **Dra. Margarida Leandro** Technical Specialist, Department for Monitoring and Evaluation of Education Policies – DGEPA<br>**Q&A** |
| 10:30 – 11:00 | *Coffee break - Hotel* |

| Time | Sessions |
|---|---|
| 11:00 – 12:00 | Deep dive on the governance of education financing (2/2)<br>➢ **Municipality presentation on decentralization of competences over financing** *tbc*<br>➢ **Human resource management policy and practices**<br>Technical Specialist, National Agency for Education System Management – AGSE<br>**Q&A** |
| 12:00 – 13:00 | Preparation of the topics for peer exchange preparing for the site visits |
| 13:00 – 14:00 | *Networking lunch – Hotel Restaurant* |
| 14:00 – 14:30 | Transfer by bus - from the restaurant to field visit venue (MoE) |
| 14:30 – 16:30 | Site visit – bus transfer<br>Meeting with stakeholders in the Ministry of Education of Portugal at National Agency for Education System Management – AGSE<br>Facilitated: ETF team |
| 16.30 – 17.00 | Transfer by bus - from the field visit venue to the hotel |
| 19.00 – 19:30 | Transfer by bus - from the hotel to the restaurant |
| 19.30 – 22.00 | *Networking dinner with Fado music at Adega Machado* |
| 22.00 – 22.30 | Transfer by bus - from the restaurant to the hotel |

## DAY 4: Thursday 12 March 2026

| Time | Sessions |
|---|---|
| 08:20 – 08:30 | Registration and departure by bus transfer |
| 08:30 – 10:00 | Transfer by bus - from the hotel to Evora 1st venue |
| 10:30 – 12.30 | Field visit: AE Severim de Faria<br>Visit to Elementary School Bairro do Almeirim<br>Visit to Santa Clara School |
| 12.30 – 13.00 | Transfer by bus - from the Evora 1st venue to Restaurant |
| 13.00 – 14:00 | *Lunch Restaurant: Restaurante Bruxa Évora de* |
| 14:30 – 17:30 | Site visit – bus transfer to AE Gabriel Pereira<br>Visit to School André de Resende<br>Visit to Elementary School Bairro da Câmara<br>Q&A session at AE Gabriel Pereira |
| 17:30 – 17:45 | Transfer by bus - from the Evora 2nd venue to Restaurant |
| 17:45 – 19:30 | *Wine testing and light dinner at Tapada de Coelheiros* |
| 19:30 – 21:00 | Transfer by bus - from Restaurant to the hotel |

## DAY 5: Friday 13 March 2026

| Time | Sessions |
|---|---|
| 08:45 – 09:00 | Registration |
| 09:00 – 10.30 | Roundtable discussion on Stakeholders of Education System:<br>**Perspectives on the education financing reform – achievements and bottlenecks, advice and messages to partner countries**<br>• *Gonçalo Parreira,* Confederation of Parents' Associations – CONFAP<br>• FENPROF – National Trade Union of Teachers<br>• *Paulo Feliciano,* Expert on ESF funding – former Board Member of Agency for Development and Cohesion and Vice-President of PES, |
| 10:30 – 11:00 | *Coffee break - Hotel* |
| 11:00 – 12:30 | Country delegation reflection<br>➢ Consolidation of key learning points<br>➢ Identification of transferable practices<br>➢ Planning for post-event collaboration, dissemination, finalisation of country snapshot and ETF technical follow-up |
| 12:30 – 13:00 | Closure by ETF<br>Feedback questionnaire |
| 13:00 – 14:00 | *Networking lunch – Hotel Restaurant* |
| Afternoon | Free time / Departures |