

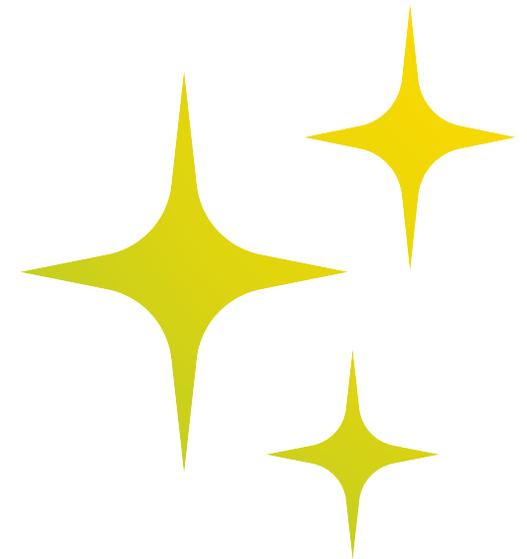


**INTERNATIONALISING  
VOCATIONAL  
EXCELLENCE**



# **The International Self-Assessment Tool for Centres of Vocational Excellence (ISATCOVE)**

16 and 17 February 2026



Funded by  
the European Union

# A Framework for TVET Excellence

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## ISATC VE International Self-Assessment Tool for Centres Of Vocational Excellence

3	Teaching & Learning	Partnership & Coordination	Governance & Funding
23	Criteria <i>(activities)</i>	Criteria <i>(activities)</i>	Criteria <i>(activities)</i>
577	Indicators <i>(measures)</i>	Indicators <i>(measures)</i>	Indicators <i>(measures)</i>



Evidence-based and flexible

# A Framework for TVET Excellence

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## Teaching & Learning

- Relevance
- Inclusiveness
- Innovation

## Partnership & Coordination

- Collaboration and partnership
- Resources and Curricula
- Awareness

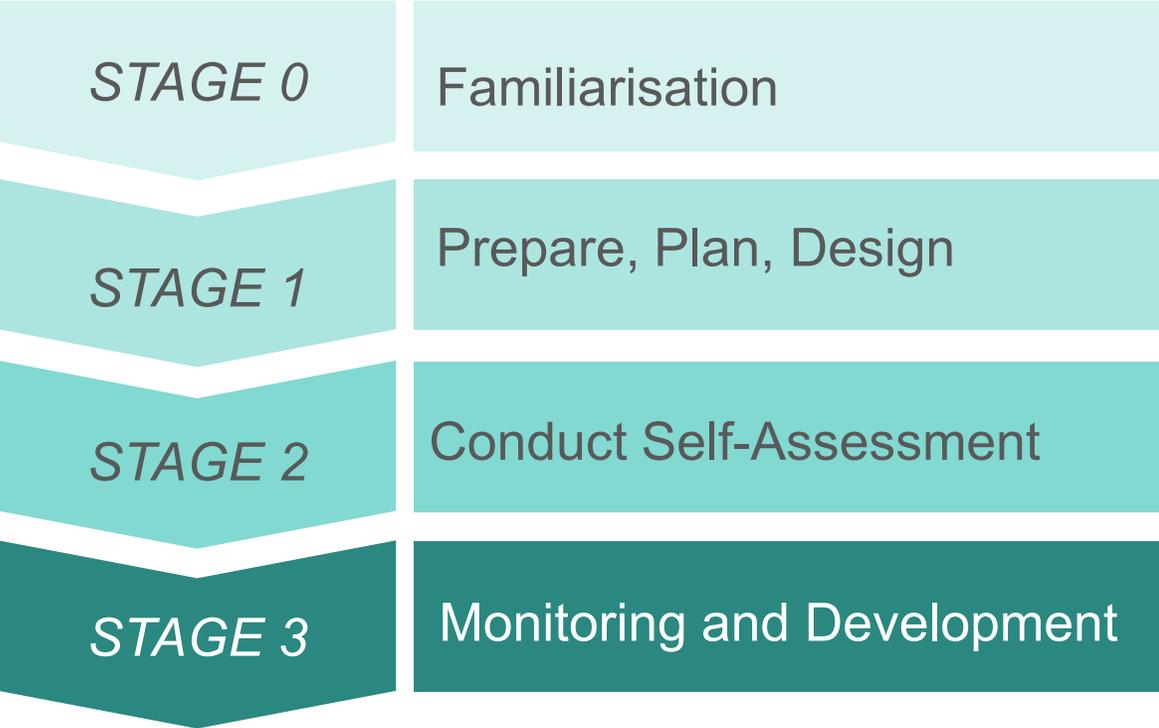
## Governance & Funding

- Autonomy
- Stakeholder Engagement
- Sustainable Resourcing

ISATC  VE

# The ISATCOVE Process

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STAGE 0

# Familiarisation



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## WHAT

- Explore ISATCOVE dimensions, criteria, indicators, good practice
- Get familiar with ISATCOVE functionalities

## WHO

- School management / Decision makers
- Potential members of the Self-Assessment Team (SAT)

## HOW

- Read guidance material
- Participate in ISATCOVE sessions
- Explore ISATCOVE demo version
- Ask questions to the IntVE project team

## WHAT

- Appoint the Self-Assessment Team (**SAT**)
- Plan the Self-Assessment
- Select criteria and indicators for the Self-Assessment

## WHO

- School management / Decision makers
- Potential members of the Self-Assessment Team (SAT)

## HOW

- Discuss the process with all relevant school actors

- Appoint the Self-Assessment Team (**SAT**)

## Who to include?

- Senior management (Principal/Deputy principal)
- School administrators
- Representatives from key internal stakeholders (e.g., experienced teachers)
- Representatives from enterprises or external partners

## What does the SAT do?

- Establish a timetable
- Create self-assessment
- Involve stakeholders
- Address qualitative and quantitative indicators
- Review evidence and making judgement
- Set targets and make improvement plans

- Plan the Self-Assessment

## Take in consideration:

- Vision for excellence
- Strategic planning
- Work Programme
- Ongoing processes (e.g. quality assurance mechanisms)
- Etc.

## Evaluate:

- Resources
- Timing
- Stakeholders



- Select criteria and indicators for the Self-Assessment

## How to select criteria and indicators?

- Excellence across all three dimensions or in a specific domain?
  - ➔ Align with your:
    - concept of vocational excellence
    - existing strategies
    - action plans
    - objectives, etc.
- Availability of quantitative information
- Relevant stakeholders to involve

- Select criteria and indicators for the Self-Assessment

## Stakeholders Who Can Contribute to the Self-Assessment

- Teachers and Trainers
- Other staff in school or centre (including managers, assistants)
- Graduates
- Learners
- Other educational providers
- Other schools or skills providers
- Research organisations and Technology Centres
- Board Members
- Employers or employer representatives (including Sector Organisations)
- Employers that are SMEs
- Other Social Partners
- Local and regional government organisations
- National government organisations
- Parents
- International partners

STAGE 1

# Prepare, Plan, Design

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WHAT

- Select criteria and indicators for the Self-Assessment

## How to design the self-assessment in ISATCOVE

Select the indicators for this Self-Assessment

- > TL - TEACHING AND LEARNING
- > PC - PARTNERSHIP AND COOPERATION
- > GF - GOVERNANCE AND FUNDING

### List of indicators

Code ↑	Indicator	Explanation
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 Nothing to display

- Select criteria and indicators for the Self-Assessment

## How to design the self-assessment in ISATCOVE

Select the indicators for this Self-Assessment

> TL - TEACHING AND LEARNING

✓ PC - PARTNERSHIP AND COOPERATION

**PC1** - PC1: Collaborates sustainably and effectively with employers or employer organisations to design, deliver and improve training and skills acquisition

**PC2** - PC2: Collaborates with Small and medium-size enterprises (SMEs) to provide them with tailor-made skills, support, services and expertise

**PC3** - PC3: Teaches entrepreneurship competences to all and entrepreneurship is facilitated extensively in partnership with other organisations

**PC4** - PC4: Collaborates with enterprises and innovation/technology/research centres to conduct, apply and diffuse innovation and research

**PC5** - PC5: Collaborates internationally to provide skills, develop resources,

PC1 – PC1: Collaborates sustainably and effectively with employers or employer organisations to design, deliver and improve training and skills acquisition

PC2 – PC2: Collaborates with Small and medium-size enterprises (SMEs) to provide them with tailor-made skills, support, services and expertise

- Select criteria and indicators for the Self-Assessment

## How to design the self-assessment in ISATCOVE

Select the indicators for this Self-Assessment

> TL - TEACHING A

✓ PC - PARTNERSH

- PC1 - PC1: Collaborates with Small and medium-size enterprises (SMEs) to provide them with tailor-made skills, support, services and expertise
- PC2 - PC2: Collaborates with Small and medium-size enterprises (SMEs) to provide them with tailor-made skills, support, services and expertise
- PC3 - PC3: Teaches entrepreneurship competences to all and entrepreneurship is facilitated extensively in partnership with other organisations
- PC4 - PC4: Collaborates with enterprises and innovation/technology/research centres to conduct, apply and diffuse innovation and research

I have benefitted from a placement or internship organised by employers for teachers or trainers as it helped me to update my knowledge, skills and competences

Code ↑	Indicator	Explanation	Respondent	G.P.	
PC1-3.1	I have benefitted from a placement or internship organised by employers for teachers or trainers as it helped me to update my knowledge, skills and competences.		Teachers or trainers		<input checked="" type="checkbox"/>
PC1-3.10	% of recent graduates who found employment with the employer where they participated in employer-based practical training periods (placements, internships) during the course of their programme	Number of learn...	SchoolAssessmentTeam		<input type="checkbox"/>
PC1-3.11a	Placements or internships are organised in cooperation with employers for:- teachers or trainers	'To a large ext...	SchoolAssessmentTeam		<input checked="" type="checkbox"/>
PC1-3.11b	Placements or internships are organised in cooperation with employers for:- learners	'To a large ext...	SchoolAssessmentTeam		<input type="checkbox"/>
PC1-3.2	All our learners obtain placements or internships with employers that help them practice and improve skills relevant to their professional training.		Teachers or trainers		<input checked="" type="checkbox"/>

Respondent

Teachers or trainers

School assessment team

# Conduct Self-Assessment

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## WHAT

- Collect evidence
- Make judgement on criteria

## WHO

- Self-Assessment Team (SAT)

## HOW

- Gather information
- Agree on responses
- Engage stakeholders
- Analyse collected evidence
- Meet and make collegiate judgement

## Collecting evidence

### Structural indicators

- Confirm whether the activity/ processes is in place
- Assess the degree to which the activity/processes is present

### Quantitative indicators

- Require numeric responses

Self-Assessment Team (SAT)

### Stakeholder indicators

- Tailored (qualitative) surveys for various stakeholders

Stakeholders

STAGE 2

# Conduct Self-Assessment



## Collecting evidence

### Launched self-assessment

Please respond to all questions if you can

1 PC1-1.4

2 PC1-2.3

3 PC1-2.5

4 TL1-1.1

5 TL1-1.2

6 TL1-3.4

7 TL1-3.5

8 TL5-1.3A

9 TL6-1.1A

**#** Number of our current partnerships with employers that have lasted for at least three years

*Source: Internal records*

Answer - N

CONFIRM

Number of our current partnerships with employers that have lasted for at least three years

Answer - N



## Collecting evidence

Please respond to all questions if you can

1 PC1-3.3

2 PC3-3.3A

3 PC3-3.3B

4 TL1-3.1



The internship I did in an enterprise as part of my programme at Jolien School helped me to practice and improve skills relevant to my professional training.

- Strongly agree
- Agree
- Neither agree nor disagree
- Disagree
- Strongly disagree
- Not Applicable

CHANGE ANSWER

The internship I did in an enterprise as part of my programme at Name School helped me to practice and improve skills relevant to my professional training

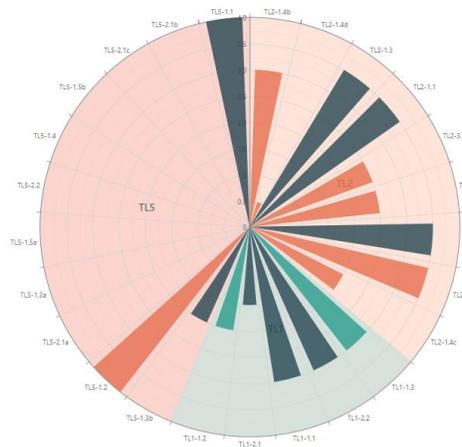
- Strongly agree
- Agree
- Neither agree nor disagree
- Disagree
- Strongly disagree
- Not applicable

STAGE 2

# Conduct Self-Assessment

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## Evidence review



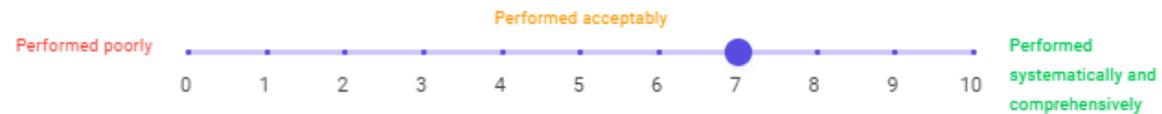
ISATCOVE dashboard

## Assessing criteria



## Criteria scoring

Score your performance in this criterion



Provide reasoning of this score





## Exercise

# Implementing ISATCOVE: Actors

### Discussion in small groups

#### 1. Self-Assessment Team (SAT)

Look at the role and suggested members for the self-assessment team (SAT) and keep your centre in mind.

- Who would you include in the SAT at your centre?

#### 2. Stakeholders' involvement

Look at the list of stakeholders that can be involved in the self-assessment with ISATCOVE.

- Which stakeholders are important for your centre? From which stakeholder would you like to receive feedback as part of the self-assessment? Any challenge in involving them?

#### Plenary discussion:

1. Two groups will present their SAT team. Other groups will comment or ask questions.
2. Two groups will present their selected stakeholders. Other groups will comment or ask questions.

**Please designate one individual responsible for restitution for each group**



## WHAT

- Set development targets
- Plan development actions
- Share good practices
- Monitor progress

## WHO

- Self-Assessment Team (SAT)

## HOW

- Collective discussion



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## Development Plan

A Vocational Excellence Development Plan includes essential information about how your VET centre will **design, implement, manage, and assess excellence.**

It includes:

- Direction
- Timeline
- Activities
- Resources

**Name of VET provider:**

Date of the plan (MM/YY):

Contact person:

*If more criteria are addressed in the plan, please replicate the relevant rows.*

DIMENSION: TEACHING AND LEARNING						
	Proposed improvement action(s)	Deliverable	Deadline	Required Resources	Ownership /responsibility	State (done / not done / on hold)
ISATCoVE Criteria 1						
Developmental objective/ target						

- ✓ Buy-in
- ✓ Externally visible
- ✓ Time specific
- ✓ Realistic given resource, capacity and motivation
- ✓ Reviewed regularly and updated when appropriate

Strategic objectives

*(Invest in modern infrastructure that is fit for current and future staff and students)*



ISATCOVE criteria

*(GF5: Infrastructure, technology, learning accommodation and human resources reflect those of corresponding industries and professions for which skills are being developed)*



Integrated into existing processes:

- ✓ Ministerial / departmental reporting processes
- ✓ Quality assurance processes
- ✓ Quality reviews and self-assessments
- ✓ etc.



# ENHANCING EDUCATIONAL QUALITY THROUGH RECOGNITION

Commitment  
as the foundation of  
VET Excellence



The Vocational  
Excellence Certificate:  
Setting new  
Standards for VET

# COMMUNICATING VET EXCELLENCE: THE REGISTRY OF CERTIFIED VOCATIONAL EXCELLENCE PROVIDERS



## Registry of certified Vocational Excellence providers

Welcome to the Registry of certified Vocational Excellence providers, that lists all the VET providers that have undertaken the ISATCOVE self-assessment and have been awarded the "Committed to Excellence" and "Vocational Excellence" certificates. By browsing the registry, you can connect with excellence-driven partners in specific fields of vocational excellence, aiming to promote best practices and continuous improvement within the VET ecosystem. For more information on ISATCOVE, please watch our [information video](#). If you want to be part of the next implementation phases, please [send an email](#) or [use this form](#).

Search in the registry

Certificate type

Country

Year of award

Sort by

[Apply](#)

75 vocational excellence providers



Helsinki Business  
College OY (Ltd.)

10 Apr 2025



Fundacion Centro  
Tecnologico de  
Cereales de Cyl



Folkuniversitetet

10 Apr 2025



ENGIM Veneto  
Turazza Treviso

10 Apr 2025

- Connect
- Build partnerships
- Exchange

[Registry of certified Vocational  
Excellence providers](#)



## Exercise

# Improving towards TVET Excellence

### Discussion in small groups:

- What is your experience in formulating development plans?
- Have you formulated development plans as part of other exercises to further improve your centre?
- How have you been monitoring the implementation of previous development plans?
- What role do you see for the ISATCOVE development plan in supporting the enhancement of vocational excellence at your centre?

### Plenary discussion:

2-3 groups will share their reflections.

Other groups will comment, ask questions or provide suggestions.

**Please designate one individual responsible for restitution for each group**

# Dimension 1: Teaching And Learning



TL1 Relevance and Responsiveness

TL2 Lifelong Learning

TL3 Green Transition

TL4 Digital Skills Provision

TL5 Digital Skills Integration

TL6 Inclusion and Engagement

TL7 Career Guidance

TL8 Curriculum Development

TL9 Teachers Pedagogies

TL10 Recognition of Learning

# Dimension 1: Teaching And Learning



**TL1** Skills provision is relevant and responsive to the labour market and to social needs

- *The VET provider comprehensively and systematically uses labour market data (LMD) to inform its training or skills provision.*
- *The VET provider regularly consults with employers and social partners regarding its training or skills provision to identify necessary adaptations to ensure relevance.*
- *The skills acquired by graduates of the VET provider are highly relevant.*

**TL2** Lifelong learning, transition and progression are supported in an inclusive and comprehensive manner

- *The VET provider provides opportunities for lifelong learning in an inclusive and comprehensive way.*
- *The VET provider supports learners in an inclusive and comprehensive way to ensure their successful progression in the education system.*
- *The VET provider supports learners in an inclusive and comprehensive way to ensure their successful transition to the labour market.*

# Dimension 1: Teaching And Learning



**TL3** Enables green transition and operates sustainably

- *The VET provider is clearly committed to environmental sustainability.*
- *The VET provider provides opportunities for the acquisition of competences related to environmental sustainability (green skills).*
- *The VET provider works proactively with other stakeholders to support and drive green transition.*

**TL4** Provides relevant digital skills: coding and programming; key digital competences and digital skills related to academic subjects and vocational occupations.

- *The VET provider is clearly committed to digitalisation.*
- *The VET provider provides opportunities for the acquisition of digital skills.*
- *The VET provider collaborates with other stakeholders to identify and provide*

# Dimension 1: Teaching And Learning



**TL5** Teachers and learners integrate digital and on-line learning into teaching, learning and assessment in all environments and programmes in accordance with their needs

- *The VET provider uses on-line learning and digital technologies in teaching, learning and assessment processes*
- *The VET provider collaborates proactively with other stakeholders to address new developments in digital learning technologies.*

**TL6** Includes and engages all learners and potential learners in all of its activities and communities, and acts to remove barriers, compensate for disadvantage and to adapt and tailor curriculum and teaching to support success for all.

- *The VET provider involves learners in all its activities and communities*
- *The VET provider actively reaches out to potential learners to stimulate their interest in their training offer and capture their needs*
- *The VET provider tailors curricula and teaching to support all types of learners, especially the people with fewer opportunities.*

# Dimension 1: Teaching And Learning



**TL7** Provides careers education and guidance to all potential and current learners, explicitly addressing careers stereotypes and tailoring support to individual and group needs.

- *The CoVE provides careers education and guidance to all potential and current learners.*
- *The careers education and guidance provided by the VET provider explicitly addresses career stereotypes and the VET provider tailors guidance and advice to individual and group needs.*
- *The VET provider collaborates with other organisations to provide up-to-date career guidance services.*

**TL8** Curricula are renewed, developed and modified to take account of international, national and local needs of employers and learners.

- *The VET provider is committed to developing, reviewing and modifying curricula according to international, national, regional and local needs of employers and learners*
- *The VET provider proactively works with other stakeholders to ensure that international, national, regional and local needs of employers and learners are taken into account in the development, renewal and modification of curricula.*

# Dimension 1: Teaching And Learning



**TL9** Teachers and trainers have mastered a wide range of pedagogies, learning resources, methods of assessment and educational technologies for VET and they collaborate to improve and innovate teaching and learning throughout the CoVE.

- *The VET provider is committed to providing continuous professional development to teachers and trainers related to their pedagogical and didactical competences as well as to specialist vocational competences.*
- *The teachers and trainers at the VET provider have mastered a wide range of innovative pedagogies, learning resources, methods of assessment and educational technologies for VET.*
- *The teachers or trainers collaborate to improve and innovate teaching and learning throughout the VET provider.*

**TL10** Recognises, validates, valorises and documents learning and skills, wherever and whenever they are acquired, applied or assessed.

- *The VET provider is clearly committed to validating and recognising all types of learning.*
- *The VET provider uses up-to-date methods and tools for the validation and recognition of all types of learning (RPL).*
- *The VET provider collaborates with other stakeholders for the validation and recognition of all types of learning.*



# Dimension 2: Partnership and Coordination



PC1 Employer Engagement

PC2 SME Collaboration

PC3 Entrepreneurship Development

PC4 Innovation Partnership

PC5 International Collaboration

PC6 VET Promotion

PC7 Organisational Learning

# Dimension 2: Partnership and Coordination



**PC1** Collaborates sustainably and effectively with employers or employer organisations to design, deliver and improve training and skills acquisition

- *The VET provider's collaboration with enterprises is visible and institutionalised.*
- *The VET provider receives long-term support for infrastructure or equipment from employers for ensuring high quality VET offer.*
- *The VET provider works extensively and efficiently with employers to organise placements for teachers, other staff and learners in a mutually satisfactory way.*

**PC2** Collaborates with Small and medium-size enterprises (SMEs) to provide them with tailor-made skills, support, services and expertise

- *The VET provider's collaboration with SMEs is institutionalised and sustainable.*
- *The VET provider provides tailor-made services to SMEs and builds partnerships with SMEs to foster innovation and support them making green, digital and just transitions and develop sustainable business models.*
- *The VET provider's services to SMEs are appreciated by the SMEs as they support their (further) development.*

# Dimension 2: Partnership and Coordination



**PC3** Teaches entrepreneurship competences to all, and entrepreneurship is facilitated extensively in partnership with other organisations

- *The VET provider is committed to entrepreneurship education.*
- *The VET provider integrates entrepreneurship education in all its programmes and other activities*
- *The VET provider is effective in teaching entrepreneurship competences and contributes to entrepreneurial environment in the territory.*

**PC4** Collaborates with enterprises and innovation/technology/research centres to conduct, apply and diffuse innovation and research

- *The VET provider's collaboration with enterprises and research organisations is institutionalised and sustainable.*
- *The VET provider carries out activities together with other partners (e.g. enterprises, research institutes) to conduct, apply (also integrate in programmes) and diffuse innovation and research*
- *The VET provider's collaboration with enterprises and research organisations motivates enterprises, students and teachers to engage in innovation and research.*

# Dimension 2: Partnership and Coordination



**PC5** Collaborates internationally to provide skills, develop resources, staff and curriculum

- *The VET provider's international collaboration and internationalisation is institutionalised and sustainable.*
- *The VET provider is integrating internationalisation in its programmes and other activities*
- *The VET provider is effectively contributing to the international orientation of graduates and companies*

**PC6** Works and collaborates to raise the awareness and attractiveness of VET

- *The VET provider's work and collaboration with other organisations to raise awareness and attractiveness of VET is institutionalised and sustainable.*
- *The VET provider conducts activities together with other partners to raise awareness and attractiveness of VET.*
- *The VET provider is effectively contributing to raising awareness and attractiveness of VET.*

# Dimension 2: Partnership and Coordination



**PC7** Collaborates with other skills providers and educational organisations to develop and share resources, provide skills, staff and curriculum and to develop as a learning organisation

- *The VET provider's collaboration with other skills providers and educational organisations is institutionalised and sustainable.*
- *The VET provider conducts activities together with other skills providers and educational organisations to develop and share resources, provide skills, staff and curriculum and to develop as a learning organization*
- *The VET provider's collaboration with other skills providers and educational organisations contributes to a more effective and innovative learning organisation*



# Dimension 3: Governance and Funding



GF1 Autonomy, engagement

GF2 Vocational development

GF3 Skills ecosystem

GF4 Sustainable funding

GF5 Infrastructure, technology

GF6 Improvement, quality

# Dimension 3: Governance and Funding/Resourcing



**GF1** Exercises sufficient autonomy to fulfil its own mission, exercising governance and leadership that fully engages and motivates all stakeholders at all levels in order to develop and implement improvement

- *The autonomy available is used to exercise effective governance and leadership*
- *All stakeholders are engaged and motivated in terms of governance and leadership*
- *Governance and leadership result in strategies that are responsive to local and regional needs which are widely supported.*

**GF2** Engages actively in the development of vocational education and training at regional, national or international levels

- *Actively contributes to developing the local VET system*
- *Actively contributes to developing VET at national level*
- *Actively contributes to developing VET at international level*

# Dimension 3: Governance and Funding/Resourcing



**GF3** Jointly creates and coordinates a regional skills ecosystem with a strategic approach to innovation, smart specialisation and socio-economic development

- *The regional skills eco-system dimension is an integral part of strategy and operations*
- *Contributes to the development and implementation of regional innovation, smart specialisation and development strategies and activities*

**GF4** Funding needs for all activities are met from multiple sources in a sustainable, transparent and fully accountable manner

- *There is a strategy for funding which is institutionalised, transparent and sustainable.*
- *Uses a mix of public and private funding*
- *There is transparency as to the sources of funding and lines of accountability*

# Dimension 3: Governance and Funding/Resourcing



**GF5** Infrastructure, technology, learning accommodation and human resources reflect those of corresponding industries and professions for which skills are being developed

- *A strategic approach is taken to ensuring that resources are tailored to skills needs of industries and professions*
- *Works with employers, employers' and workers' organisations and professional bodies to meet resourcing needs*
- *Infrastructure, technology, learning accommodation and other resources meet industry and professional needs*

**GF6** Develops strategically, inclusively and systematically as a learning organisation, making use of feedback and review and employing quality assurance (QA) mechanisms in line with EQAVET principles

- *Developing as a learning organisation*
- *Uses feedback and review processes*
- *Employs quality assurance mechanisms in line with EQAVET principles*



## Exercise

# Select criteria relevant for the ISATCOVE self-assessment

### Discussion in small groups:

- Each table will discuss criteria and identify the most relevant ones in supporting Vocational Excellence in Ukraine

**Step 1:** *Identify criteria from the different dimensions that you consider essential for the CoVEs in Ukraine*

**Step 2:** *Discuss about their relevance, e.g. are they useful to show excellence? Are they important to be monitored for improvement?*

**Step 3:** *Prioritise the selected criteria: from the ones that are most important to work on to the ones that are less important.*

### Plenary discussion:

We will identify the most popular criteria and ask the participants to report their relevance.

**Please designate one individual responsible for restitution for each group**