



European Training Foundation

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PUBLIC-PRIVATE PARTNERSHIPS FOR SKILLS DEVELOPMENT. Lessons and conclusions from the countries with emerging public-private cooperation

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THE LEGAL BASE

Jordan

- Law on Public-Private Partnership (2014)
- Regulation on Public Private Partnership Projects (2015)

Kazakhstan

- Law on Concessions (2006)
- Law on Public-Private Partnership (2015)
- Law on the State Property (2011)

Serbia

- Law on PPP (2011)
- Law on Public Procurement (2013)
- Foreign Investment Promotion Incentive Strategy (2006)

Ukraine

- Law on Public-Private Partnership (2010)
- More than 20 by-laws related to PPP (2000-2017)
- Concept of PPP Development in Ukraine (2013-2018)

THE PARTNER COUNTRIES' CASES (1)

Jordan

- Sector Skills Councils
- VET Centres of Excellence
- Delegated management of the public vocational training centres' workshops to the Jordan Chamber of Commerce

Kazakhstan

- Dual education
- Dormitories and catering
- Trust management of VET colleges

THE PARTNER COUNTRIES' CASES (2)

Serbia

- Institute of Field and Vegetable Crops
- Education to employment “E2E” project
- Cluster FACTS
- HORES Academy

Ukraine

- Training-Practical Centres at public VET schools
- Internship/Practical Training of VET institutions’ students at the enterprises
- Participation of private sector in Education content development

COMPARISON OF PPP PRECONDITIONS

Pre-condition	A: Legal framework for public-private cooperation	B: Fiscal arrangements for public-private cooperation	C: Tradition of social dialogue	D: Social partnership in VET and skills	E: Capacity of stakeholders to engage in policy dialogue and forming sustainable partnerships
Country					
Jordan		Present	Long tradition with mixed outcomes	Institutionalised by the form but ad hoc in terms of the results	
Kazakhstan					
Serbia	Present				To be built
Ukraine		Not Present	Recently developed		

COMPARISON OF PPP ELEMENTS (1)

Element of PPP	Jordan	Kazakhstan	Serbia	Ukraine
Stable relationship between private and public partners	Rather No	Rather Yes	Rather Yes	Rather Yes
Private partner participates in funding or provision of other resources for the partnership	Rather No	Rather Yes	Yes	Yes
The economic operator participates at various stages of engagement	No	Rather No	Yes	Yes
The partnership has clearly set objectives	Rather No	Rather Yes	Yes	Rather Yes

COMPARISON OF PPP ELEMENTS (2)

Element of PPP	Jordan	Kazakhstan	Serbia	Ukraine
The public partner defines the objectives to be attained in terms of public interest, quality of the services and pricing policy, and it is responsible for monitoring compliance with these objectives	No	Partly	Partly	Partly
The distribution of risks between the public and private partner, to whom the risks generally borne by the private sector are transferred	No	Yes	Yes	Yes
Whereas the responsibility can be transferred from the public partner to the private one, the accountability always stays with the public sector	No	Yes	Rather Yes	Rather Yes

KEY FACTORS OF SUCCESS

Motivation of the private partner – not necessarily based on the fiscal incentives established by law or on expectation of immediate income

Private partner's readiness to take risks and **ability to invest** (not necessarily money but at least time and human resources, or own equipment, tools and materials)

Preparedness of the public bodies to share risks and **certain authorities** (including those related to the decision making and fiscal management)

Contributions from the donors – financial and/or technical support from the development partners is a pre-condition for both appropriate conceptualisation of a PPP type in the given country and an impetus for its launching

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